

# The means to achieve a digital transition of manufacturing shop floor

John Bang Mathiasen<sup>a,1</sup> and Pernille Clausen<sup>b</sup>

<sup>a</sup> *Aarhus University*

<sup>b</sup> *Aalborg University*

**Abstract.** The digital transition of manufacturing shop floors makes topical an empirical study of designing a cybernetic system to monitor and control the performance of smart manufacturing. This paper uses Transdisciplinary Design Science (TDS) to explore how a company producing large products designs and evaluates a cybernetic system providing the needed functionalities to monitor and control an unpaced manufacturing line. TDS involves an exploration of a solution, designing the cybernetic system, followed by an explanatory elaboration of theories. By studying the exploration and explanation through the lens of the means-end-analysis the paper shows that the means to enable a digital transition of the manufacturing shop floor have a transdisciplinary nature; the transfer of means across disciplinary boundaries is either to translate or transform.

**Keywords.** Transdisciplinarity, Cybernetics, Digitalisation, Smart Manufacturing

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<sup>1</sup> Corresponding Author, Mail: johnbm@btech.au.dk